The Guarantee & Standby Forum

For Dubai, Antwerp, & Stockholm Events



Supplemental Materials



"However Named or Described"

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The Rules & Laws You Rely on Should Not!

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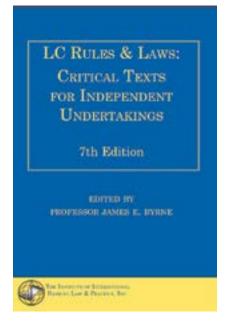




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LC Rules & Laws: Critical Texts for Independent Undertakings

is newly revised to include the translated PRC Guarantee Provisions



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ACKNOWLEDGMENTS

The following persons have made this event possible:

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of the 2018 Guarantee & Standby Forum

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Middle East Guarantee & Standby Forum

Sheraton Dubai Creek Hotel and Towers

Baniyas Road • Deira. • Dubai, UAE (program and panelist participation tentative as of 4/11/2018)

Tuesday 17 April 2018

8:30 – 9:00 Registration and Check-In

9:00 – 10:45 Pitfalls and Predicaments in Guarantee & Standby Practice

- Meaningless Guarantee Wording & Motivations for Using It
- Meaning of "as primary obligor and not as surety": Autoridad (p.2)
- "THE conditions of this bond are that it shall be null and void if: a) The Principal has paid to the Contractor the Contract Price and any other monies payable to the Contractor under the Contract". Clark Road
- Commercial Standbys & Detailed Drawing Statements: Pros & Cons: *In re Factory Sales & Engineering, Inc. (p.24)*; *Petrosaudi (p.50)* (terms of invoice)
- Banker's Question: Should we attach Bank's transfer form as an exhibit to the bank guarantee/ standby?

Moderator: Professor James E. BYRNE (IIBLP)

Panelists: SOH Chee Seng (ABS); Vin O'BRIEN (China Systems); Zahoor DATTU (Bastaki Management Consultancy)

10:45 – 11:15 Networking Break

11:15 – 1:00 Practice Issues

- To Whom Notices are directed and how sent and risks of deviation:
 - o Of dishonour.
 - o Of non-extension
 - o Of change of address
- See U.S. Bank v. Hernandez (p.82) (notice of mediation meeting in foreclosure proceeding);
- ISP98 Official Commentary 2nd Edition: Official Interpretations & Analyzing 20 Years of ISP98
 Use
- Issues in Drafting a Commercial Standby/Independent Guarantee
 - o The beneficiary's perspective
 - o The applicant's perspective
 - Independent Guarantees/ Standbys used in legal proceedings: Issues and concerns. See *Beau Townsend* (p.7); Covidien (p.16); LWR (p.40).

Moderator: Ramesh RANGAN (National Bank of Fujairah)

Panelists: Abdulkader BAZARA (Abu Dhabi Islamic Bank);

Zahoor DATTU (Bastak Management Consultancy)

1:00 - 200 Lunch

2:00 – 3:15 When Should an Injunction be Granted? From Sane to Beyond Crazy!

- From Sane: *H. Troon (p.29)* (consider allocation of risk); *May (p.41) & Saipem (p.68)* (injunction refused)
- To Normal: Powers Links (p.56) (abusive drawing); CPB (p.17); United Petroleum (p.80) (injunction refused). [also Powers Links (p.56) (China)]
- To Extreme: *Good Living (p.28)* (unconscionable); *LQS (p.38)*; *Tactic Engineering (p.74)*:
- To Dangerous: Unhealthy emphasis on the terms of the underlying agreement: *Tomkins (p. 76)*
- To Crazy: *Dedert (p.21)* (breach of contract); *Ottoway (p.45)* (what is the difference between granting the injunction?)
- AND BEYOND: Negative Stipulations: Even Singapore is affected: Sin Herh (p.70) (and no express agreement not to call on the bond)
- Who can be joined in the action? *Ecap* (p.23)
- Post Honour Actions as an alternative: *Jabneel (p.31)*; *BP399 (p.9)*; *Kirchoff (p.35)*

Moderator: SOH Chee Seng (ABS)

Panelists: Vin O'BRIEN (China Systems); Abdulkader BAZARA (Abu Dhabi Islamic Bank); Khalil MATAR (Alinma Bank)

3:15 – 3:45 SWIFT

Preparing for "Go Live" date for MT760 changes

Moderator: Robert MARCHAL (SWIFT)

3:45 – 4:15 Networking Break

4:15 – 5:30 Key Issues Litigated in 2017 Guarantee & Standby Cases

- All Teckline (p.1): "Amount Payable to Us" vs. The Name of the Beneficiary
- Capital Plus (p.10): Jurisdiction
- Compass Bank (p.14): Unauthorised Employee
- The PRC Independent Guarantee Rules: Experience under them.
- GGC (p.26): Assignment of Standby? What is Going on?
- *Kawasaki Heavy Industries Ltd (p.33)*: Link between Independent undertaking and Suretyship Undertaking
- Lombard (p.37): Interpretation of Mistake in Drafting of Independent Guarantee
- *National Infrastructure (p.43)*: Comity (It's Not a Joke)
- Can the Beneficiary's Agent Sue for Wrongful Dishonour?
- State: Injunction & Insolvency
- SNC (p.72): Can an Applicant for Counter Guarantee Sue to Enjoin Payment to Local Bank?

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Panelists: SOH Chee Seng (ABS); Ramesh RANGAN (National Bank of Fujairah); Vin O'BRIEN (China Systems);

5:30 – 6:00 Summary of Critical Issues

Critical issues regarding law and practice will be summarized and final comments solicited.

Moderator: Christopher S. BYRNES (IIBLP; *DCW*)

Europe Guarantee & Standby Forum

Hyllit Hotel

De Keyserlei 28-30 • B-2018. • Antwerp, Belgium (program and panelist participation tentative as of 4/11/2018)

Friday 20 April 2018

8:30 – 9:00 Registration and Check-In

9:00 – 10:45 Pitfalls and Predicaments in Guarantee & Standby Practice

- Meaningless Guarantee Wording & Motivations for Using It
- Meaning of "as primary obligor and not as surety": *Autoridad* (p.2)
- "THE conditions of this bond are that it shall be null and void if: a) The Principal has paid to the Contractor the Contract Price and any other monies payable to the Contractor under the Contract". Clark Road
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Moderator: Professor James E. BYRNE (IIBLP)

Panelists: Ron van STATEN (ING); Michel JOSKIN (Rabobank);

Dr. Karl MARXEN (Ostfalia University, BELS)

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 - Independent Guarantees/ Standbys used in legal proceedings: Issues and concerns. See *Beau Townsend* (p.7); Covidien (p.16); LWR (p.40).

Moderator: Jeremy SMITH (Lloyds)

Panelists: Professor James E. BYRNE (IIBLP); Diana CURELEA (BCR); Michel JOSKIN (Rabobank)

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Panelists: Matthew BROWN (Houthoff); Dr. Karl MARXEN (Ostfalia University, BELS)

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Moderator: Professor James E. BYRNE (IIBLP)

Panelists: Jeremy SMITH (Lloyds); Hugo VERSCHOREN (ING)

5:30 – 6:00 Summary of Critical Issues

Critical issues regarding law and practice will be summarized and final comments solicited.

Moderator: Christopher S. BYRNES (IIBLP; DCW)

Europe Guarantee & Standby Forum

SEB

Kungsträdgårdsgatan 8 • Stockholm • 106 40 Sweden (program and panelist participation tentative as of 4/11/2018)

Tuesday 24 April 2018

8:30 – 9:00 Registration and Check-In

9:00 – 10:45 Pitfalls and Predicaments in Guarantee & Standby Practice

- Meaningless Guarantee Wording & Motivations for Using It
- Meaning of "as primary obligor and not as surety": Autoridad (p.2)
- "THE conditions of this bond are that it shall be null and void if: a) The Principal has paid to the Contractor the Contract Price and any other monies payable to the Contractor under the Contract". Clark Road
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- Banker's Question: Should we attach Bank's transfer form as an exhibit to the bank guarantee/ standby?

Moderator: Professor James E. BYRNE (IIBLP)

Panelists: Len ANDERSSON (SEB); Lorna STRONG (HSBC)

10:45 – 11:15 Networking Break

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Moderator: Jeremy SMITH (Lloyds)

Panelists: Andreas HOTH (SEB); Lena ANDERSSON (SEB); Khalil MATAR (Alinma Bank)

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5:30 – 6:00 Summary of Critical Issues

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Moderator: Christopher S. BYRNES (IIBLP; DCW)

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Trade finance through SEB offers safer and more efficient international trading and cash management. But that's not all. Using our Corporate Financial Value Chain™, we work with our clients' treasury functions to deliver more profit and improve both customer and supplier relationships. Whilst our product portfolio includes standardised payment products and tailored solutions, export and import letters of credit, documentary collections and guarantees, we've broadened the possibilities within trade finance to enable our clients to redefine the financial and administrative processes associated with overseas trading. So as well as achieving considerable process and liquidity savings, your trade finance can be integrated into the services that you offer to customers and suppliers.

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- ISP Master: Advanced training in ISP98 and independent undertakings
- URDG Master: Comprehensive training in Demand Guarantees and URDG 758
- Incoterms® 2010 Online Training: Online Training in Incoterms® 2010
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- URBPO Online Training: Online training in the new BPO Rules

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INVITED PANELIST AND SPEAKER BIOGRAPHIES

Panelist and speaker participation subject to change.

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Lena ANDERSSON is Global Product Specialist, Guarantees and Standby Letters of Credit. She has worked in SEB in Trade Finance area for many years and specialises in Guarantees. She was a member to the ICC's Task force translating URDG into Swedish and have since a long time a close professional relationship with ICC Sweden. Ms. Andersson is a regular speaker in Sweden at conferences and seminars relating to Guarantees and Standby letters of credit. Ms. Andersson is a member of the European Advisory Council for the International Banking Law and Practice.

Abdul Kader BAZARA has 38 years of experience in banking, mainly in Trade Finance Services (both conventional and Islamic Trade Finance), and currently works as Trade Finance Structuring Head for Abu Dhabi Islamic Bank, Abu Dhabi. In the past he has worked as Head of Trade Finance Sales, Trade Finance Products Management, Trade Finance Operations and was also involved in the management, implementation and integration of online trade system, revamp of core trade system, managing people, providing training to customers and staff on trade products in general. He has attended several trade finance seminars and conferences (local and international) as participant and panelist.

Matthew BROWN is a New York qualified lawyer, and formerly Associate Counsel for IIBLP. Matt is presently pursuing a Master's in Law (LL.M.) degree from Leiden University in The Netherlands.

Professor James E. BYRNE is the Director of the Institute of International Banking Law & Practice, Inc. and served as a faculty member of George Mason University School of Law for more than 30 years. He is the Editor of Documentary Credit World, a monthly journal of letter of credit law and practice, and has written and lectured extensively on LC law and practice, electronic commerce, international sales of goods, and commercial and financial fraud in more than 40 countries. He chaired and served as Reporter for the International Standby Practices (ISP98), and regularly attends meetings of the ICC Banking Commission, and was a member of its consulting group on the revision of UCP500, its Working Group on Electronic Credits which drafted the eUCP, and the Task Force that drafted the 2004 version of the International Standard Banking Practice (ISBP 2004). He chaired the American Bar Association/ U.S. Council on International Banking Task Force Study of U.C.C. Article 5, served as head of the U.S. Delegation to UNCITRAL in drafting the 1995 United Nations Convention on Bank Guarantees and Standby Letters of Credit, was an Advisor in the 1995 revision of the U.S. domestic statute, Uniform Commercial Code Article 5, is Past Chair of the American Bar Association's Letter of Credit Subcommittee. Professor Byrne has a Bachelor's degree from the University of Notre Dame, a Juris Doctor degree from Stetson University College of Law, and an LL.M. from the University of Pennsylvania College of Law. He clerked for the Honorable Paul H. Roney of the U.S. Circuit Court of Appeals for the Eleventh Circuit and practiced for several years in Florida. He is a member of the Florida and Maryland bars.

Christopher S. BYRNES is Managing Editor of the LC industry's monthly journal publication, Documentary Credit World, and co-editor with James E. Byrne of the Annual Survey of LC Law & Practice yearbook

series, an annual volume produced by the Institute of International Banking Law & Practice. Byrnes is a graduate of Georgetown University's School of Foreign Service.

Diana CURELEA is a holder of the ifs CITF (Certificate in International Trade and Finance), as of October 2009, & of the ifs CDCS professional designation, beginning of April 2004 & has an ifs Diploma status in International Trade Finance. She is an individual member of the ICC National Committee Romania & an alumni member of ifs & IFSA, being also an active trade expert practitioner with IIBLP.

She has been involved in documentary credits, bank guarantees, clean & documentary collections, cash management products, as well as in structuring, implementing & handling of the short term trade finance solutions available to importers & exporters through the Global Trade Finance Program (GTFP) - in partnership with the International Financial Corporation (IFC), division of The World Bank Group. She joined the banking field in 1992, working with various banks in Romania, at different levels of hierarchy.

As of October, 2013, she is the Head of Trade Finance Department, Transaction Banking Division – Corporate Banking, at BCR SA. She was previously employed by SC Bancpost SA, as Manager of the Cash & Trade Finance Sales Department, Corporate Transaction Banking Division (August 2010). She joined Bank of Cyprus Public Company Limited Nicosia, Romanian Branch, as Head of Trade Finance Department (May 2008 – Aug. 2010). Until Jan. 2008 she was with the ING BANK N.V. Amsterdam, Bucharest Branch, Romania, as Manager of the Trade Division. Before Oct. 1996 she worked as Trade Officer for the Romanian Bank for Foreign Trade, Bucharest, Romania (BANCOREX S.A.).

Zahoor DATTU is the Principal Consultant of Bastaki Management Consultancy.

Derek ENNIS is CEO of Coastline Solutions, a company specialised in the delivery of the highest quality online training and information systems in the areas of International Trade and Arbitration.

Andreas HOTH works within Trade Finance since 1994 and joined SEB AG Germany in 2008 as a sales person for Trade Finance with a focus on guarantee customers

Saibo JIN is a lawyer, litigator, an arbitrator of PRC, is Senior Partner at Beijing Jincheng Tongda & Neal Law Firm. He received his Master of Laws (LL.M.) and Ph.D. from University of International Business and Economics (UIBE) in Beijing. Mr. Jin was admitted to the bar of China and began his practice in Zhejiang Province In 1993. Mr. Jin is co-tutoring in Law School of Tsinghua University and Beijing University, giving lectures on *International Standard Banking Practice*. In 2000, he was a visiting scholar to School of Law of University of Arizona. His main areas of practice have been focused on trade financing and banking including letters of credits (LCs) and guarantee disputes and international commerce disputes resolution. He has been appointed from time to time as arbitrator or sole arbitrator by the parties in arbitration cases relating to disputes in international trade and investment.

Currently, Mr. Jin is vice director of Banking & Securities Commission of the All China Lawyers Association (ACLA), assisting the Association in drafting Guidelines for Letter of Credit Litigations in China, vice director of Commercial Banking Committee of Beijing Lawyers Association(BLA), director of Research Center of Banking Law & Practices, Shanghai Law Society (SBL&P), arbitrator enlisted with CIETAC's Special Commission on Real Estate Disputes Resolution and vice director of CIETAC's Special Arbitration

Commission on Financing Disputes, assisting CIETAC in drafting Arbitration Rules on Financing Disputes, and he was appointed as the sole arbitrator in the first arbitration case applying those rules. He is a regular participant as an invited expert in Annual Survey of LC Law & Practice conference series of IIBLP (the Institute of International Banking Law & Practice, Inc.) in US, Europe, HK, Singapore and Beijing, delivering his opinions on trade financing, international commerce, and banking law of PRC.

Michel JOSKIN CSDG is senior specialist Trade Services at Rabobank, The Netherlands with more than 25 years of experience in Letters of Credit, Documentary Collections, Bank Guarantees and Standby Letters of Credit and conducted projects within Trade Services. He regularly gives courses in bank guarantees for customers and staff.

Nizardeen K Nizardeen is based in Abu Dhabi, United Arab Emirates and heads the Trade (and structured finance) Services at Al Hilal Bank, Abu Dhabi. In his current role he leads a team of Senior Trade Specialist responsible for providing customers with Trade Solutions. At Al Hilal bank, Trade Services is responsible for facilitating trade flows for all clients of bank; Corporate, Retail and Financial Institution clients for the new Abu Dhabi based Islamic lender who has strong Trade Finance growth ambitions. Products are mainly Documentary Credit, Collection and Open Account backed by Islamic Murabaha/Istissna/Ijarah Financing.

He is a CDCS qualified Islamic Trade Financier, his extensive experience includes more than 25 years of professional Trade Finance experience including 13 years in Islamic Banking. Prior to joining Al Hilal bank he has held similar positions with several other Islamic and conventional banks in the region.

Nizardeen also was involved in setting up Trade Finance Services including system implementation, policy and procedures at several leading banks.

Olof KONIG Olof König specializes in international trade compliance and commercial agreements. He has extensive experience advising clients on export controls and sanctions and regularly advises clients on developing and implementing trade compliance procedures dealing with both export controls/sanctions and anti-bribery. Mr. König has extensive experience working with different distribution solutions such as by agency, commission and buy-sell distribution.

Robert MARCHAL is a Standards/Business Analyst at SWIFT responsible for development and maintenance of Trade Finance Standards.

Karl MARXEN was the Director of Research of the Institute of International Banking Law & Practice, now with Ostfalia University of Applied Science, Brunswick European Law School (BELS), Germany.

Khalil MATAR CDCS, CCSA, CRMA, CIA, CFSA, MBA is Assistant General Manager, Internal Audit Group, Alinma Bank, Saudi Arabia. Mr. Matar has been involved in trade finance since 1992. He worked for a number of banks in the Middle East. He contributed articles to renowned international trade finance publications and websites including Documentary Credit World, Documentary Credit Insight and DCProfessional. He conducted several training sessions in a number of locations in Asia and Africa on trade finance, internal auditing and operational risk management. He is a member of the IIBLP Middle East Advisory Board, a member of Council on International Standby Practices (CISP) and a member of Institute of Operational Risk

Vincent O'BRIEN is a highly experienced practitioner in the Finance of International Trade and Documentary Credits. He has more than 20 years international trade banking experience and has delivered technical assistance and training in more than 50 countries worldwide. Mr O'Brien is the examiner of The Finance of International Trade for the Institute of International Trade of Ireland. He is a lead content writer for DC-PRO, the Multimedia and Internet Based eLearning & reference programme in Documentary Credits of the International Chamber of Commerce in Paris. Mr.O'Brien won the award of 'Best Trade Finance Trainer' on the occasion of the annual conference of the European Bank for Reconstruction and Development in 2004 and later received an award from the International Chamber of Commerce for his contribution to international trade banking in Pakistan when acting as a consultant for UNCTAD (United Nations Conference on Trade and Development). Mr. O'Brien has also implemented technical trade training as part of the Global Trade Facilitation Programme (GTFP) of the International Finance Corporation (IFC) in Washington and delivered the first technical training programme under the Trade Finance Facilitation Programme of the (ADB). He was a member of the ICC's drafting group for the eUCP and acts as Technical Trade Advisor for China Systems, the largest trade finance systems vendor in the World. He is consultant to ICC-DCPRO who are hosted the ICC Banking Commission meeting in Dublin on 27 and 28 June 2005 which will deal exclusively with the current revision process for the UCP (Uniform Customs and Practice for Documentary Credits). In 2002, he was appointed as Director of the electronic Business School of Ireland.

Bilge OZISIK is the Global Head of Trade and Supply Chain Operations Department at International Finance Corporation (IFC).

RS RANGAN is a Certified Documentary Credit Specialist and holds a Diploma in International Trade & Finance.

Rangan is the Head of Trade Services at the National Bank of Fujairah and has been associated with them since year 2000. Prior to that he was employed at the Royal Bank of Canada in Dubai, UAE for over 18 years.

Rangan is the founding member of the informal Trade Finance Group formed amongst the Trade professionals in UAE. He is also a member of the Middle East Regional Advisory Council of the Institute of International Law & Practice, USA.

Cristina ROOTH has been with SEB as Legal counsel since 2001. She is a member of the ICC Legal Committee, as well as the Task Force on Guarantees.

Emile RUMMENS is Senior Risk Manager at KBC and on the Board of Directors at ICC Belgium.

Sajjad SAIFUDDIN is Head of Operations and Trade at Invest Bank in Sharjah. A Senior Banker with substantial knowledge & exposure in Operations & Trade Finance in the UAE, Mr. Saifuddin with over 30 years of progressive experience.

Jeremy SMITH joined the Overseas Department of -what was- Lloyds Bank Ltd (now Lloyds TSB Bank plc) on 31 August 1977 and started in the export documentary credits department. Since then he has fulfilled a number of 'international business' roles in Lloyds TSB including assistant manager of a

demand guarantees department. Currently Jeremy is 'Documentary Risk Adviser' in Risk & Compliance, Group Operations; Group Operations processing all Lloyds TSB 'documentary business' (documentary credits, demand guarantees and standby letters of credit and documentary collections). Jeremy's primary responsibility is Lloyds TSB's operational risk policy in the field of documentary business. Jeremy is also Chairman of the British Bankers' Association Guarantees Committee and represents Lloyds TSB on the BBA Documentary Credits Committee and the ICC UK Banking Committee. He is an Associate both of the Chartered Institute of Bankers and the Chartered Institute of Linguists.

SOH Chee Seng is Technical Consultant, Trade Finance Issues for the Association of Banks in Singapore. He has more than 25 years experience in trade finance operations with local and foreign banks in Singapore and Malaysia. He served as a member of the UCP600 Drafting Group commissioned by the ICC Banking Commission to revise UCP500. He served as a member of the task force on international standard banking practice for documentary credits and the eUCP. Mr. Soh is also a member of the Panel of Experts, International Chambers of Commerce (ICC) Rules for Documentary Credit Dispute Resolution Expertise (DOCDEX).

Mr Soh has been invited by the a number of financial institutions and bankers associations in South East Asia to conduct a series of workshops on international trade finance, risks in trade finance, ISBP, UCP, ISP98 and Incoterms 2000.

He received his Bachelor of Commerce degree with first class honours major in Economics from Nanyang University, Singapore, in 1973. He received his PhD in Law from the China University of Political Science and Law in 2011.

Wim STAELENS is Trade Finance and Fronting Risk Officer at BNP Paribas Fortis.

Helen STROM NILSONNE is Global Product Specialist within SEB for Documentary Payments, with focus on Documentary Credits and Collections. She has been involved in Trade Finance since 1982, working with two other Swedish banks prior to joining SEB in 1994.

Although primarily focused on Documentary Credits her career has also included in depth training and several years of practice within the field of Bank Guarantees and Standbys.

Helen is since 2010 a member of the ICC Sweden Trade Finance Committee and attend the ICC Banking Commission meetings regularly. She was involved in the Swedish ICC working group on the latest revision of International Standard Banking Practices (ISBP). She has lectured at events and courses held by ICC Sweden, and at other events in Sweden and abroad, primarily on Documentary Credits but also on Guarantees.

She is a certified Documentary Credit practitioner through CDCS qualification. The CDCS® is an international professional qualification that is recognised worldwide as a benchmark of competence in Documentary Credits.

Helen is a member of the European Regional Advisory Council of Institute of International Banking Law and Practice (IIBLP) The members of this council are top experts of the region, in the areas of LC Banking, Corporate LC users and Legal Advisors, with a common goal to promote sound LC practice.

Lorna STRONG is Deputy General Counsel for HSBC Global Trade and Receivables Finance (GTRF), based at HSBC's head offices in London, UK, acting as primary legal advisor for GTRF's operations globally. Lorna joined HSBC in 2001 and held the position of Deputy General Counsel, HSBC Bank Canada before moving to her present role in 2014. Lorna holds degrees in law and in applied science from the University of British Columbia and has been recognized in the areas of banking law, fraud law and international law, most recently a recipient of the 2012 Global Counsel Award for Regulatory (Financial Services) Individual of the Year. As an adjunct to her practice, she lectures on matters relating to banking, compliance, fraud recovery and risk.

Stephen TRICKS has been a partner since 1986. He specialises in international trade. His clients include trading companies, banks, carriers and insurers.

Stephen handles high value commercial litigation and arbitration in the UK and in many other jurisdictions. In particular he has successfully handled one of the largest recent international commercial disputes in the High Court in London. He aims for a pragmatic approach to dispute resolution. A large part of his work involves giving advice on how to avoid disputes and how to resolve them quickly once problems occur.

He lectures regularly on banking, trade and insurance issues for the International Chamber of Commerce and the International Energy Credit Association.

Stephen is a member of the ICC UK Committee on Banking Technique & Practice.

Ron VAN STATEN is an in-house legal counsel and managing director for ING Bank N.V. Ron joined ING in 1997 and was based in Amsterdam until 2003 when he moved to ING's London office.

Hugo VERSCHOREN joined ING (Formerly - Banque Bruxelles Lambert) in the Letter of Credit Operations Department in Antwerp, Belgium in 1978. After several positions within BBL-ING in Financial Markets, Payment Sales and Corporate Clients, he moved to Amsterdam in 2010 to become Senior Product Manager Trade Finance Services for ING Group. Since 2015, Hugo has been based back in Belgium as Chief Expert Trade Finance Services and Manager of the Middle Office, Trade Finance Services. He was involved in the development of the BPO (Bank Payment Obligation) as a member of the ICC BPO Consulting Group and the BPO Educational Group. He is Technical Advisor to the Banking Commission of the International Chamber of Commerce and member of the ICC Trade Register Group, the ICC Regulatory Group and the ICC Financial Crime Risk and Policy Group. He is also member of the Editorial Advisory Board of Documentary Credit World magazine. Hugo is a regular provider of trainings and presentations, internally within ING and externally to corporates and banks. He is also a frequent speaker at conferences worldwide on ICC Rules, the BPO, Basel rules, and all aspects of Trade Finance in particular. Hugo is married to Vera and has 3 sons and 3 daughters-in-law. His hobbies include literature, (a lot of) theatre, travelling, and volunteer work.